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3 June 1974

MEMORANDUM TO: D/DCI/NIO

SUBJECT : Miscellaneous Notes for Relay to the DCI

George:

Here are a few notes you can relay to the DCI if you wish as my contribution in absentia to the Monday NIO meeting. To keep up with some of my colleagues I am tempted to have Toni give you the closing quotations on the dollar from London, Paris, Frankfurt, and Rome, but I'll wait on that.

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1. Ron and I have met with General Allen and [redacted] and have agreed to take responsibility for examining NSA activity [redacted] from the all-source point of view and advising them as to the relative importance of existing products and the potential importance of feasible output that is not currently being produced.

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This will be a continuing activity that will build on studies already carried out by OER. Given NSA sensitivity, we may have to rehash a bit of stale mutton just to show good faith. We are going to need a certain amount of help from OER analysts to accomplish this. We will try to obtain some inputs from State and Treasury. Failing that, we will clear OER conclusions with the appropriate analytic shops in outside departments. I will also canvass at the policymaking level.

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We expect some output by the middle of July, but there is virtue in proceeding methodically. If you can't demonstrate a reasonably detailed knowledge of their operations, it is easy to get burned even if your conclusions appear to be obvious. That is an empirical rather than a theoretical observation.

2. I met with Tom Enders, the new Assistant Secretary for Economics and Business Affairs at State. He is potentially interested in help on copper and tin and actively interested in help on shipping. [] has advised him of our resources in these fields, and Enders will be in touch with [] when he gets his thoughts in order. (Skip if the DCI read my memo on the subject.)

3. I called on Deane Hinton. He said CIEP's relations with OER were splendid and said he would advise his successor as to quantity and quality of the help he could obtain from the Agency. He offered no suggestions as to the identity of Flanigan's successor or as to the timetable of the succession.

4. Chuck Cooper has offered his offices in organizing an informal monthly luncheon group at the Assistant Secretary level. He had in mind Tom Enders from State, Larry Fox from Commerce, and Dick Bell from Agriculture for starters. The purpose of the group would be to think about the likely state of the world and the policy issues deriving from that state at t plus six months or so. [] and I would be welcome provided we didn't try to steer the conversation to the subject of the implications of all that for the CIA. The group would meet here if the Director will lend us his dining room.

The following is not for the Monday meeting but for your information only.

(a) Using the classic definitions, Chuck Cooper is a bull on information but a bear on intelligence. I confess a tendency in that direction myself, but his skew is marked. He has no interest in SIGINT or the spooky stuff -- and expresses a certain outrage (I do not know how strongly felt, for he likes to dramatize) at "reading other people's mail." He seems to value [] in particular and OER in general but not much else. The practical consequence of this is that he has his sights set at []. I have felt more than a bit awkward at being candid on that subject; I have said that whatever his attitude toward [] might be, he ought not to destroy the office. I said that he should take a look at it and pare it down if he wants (I was a lot less positive

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with him on that subject than I really feel) but whatever he did he should maintain a formal point of contact between Treasury and the intelligence community. How much freedom of action he has vis-a-vis [redacted] I don't know, but he certainly has him targeted. This puts me in a bit of a delicate position. I shall endeavor to stay as far away from the subject as I can, for prudence isn't my long suit once I get talking. Any advice beyond the cautionary would be welcome.

(b) Chuck has started to assemble his cast of Deputy Assistant Secretaries. One person he is going to try to get is John Bushnell, his current deputy on the NSC staff. John is pretty capable and is, I think, a friend of OER.

[redacted]
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NIO/Economics

RLS:tc (3 June 1974)

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